

2026 BUDGET



Smoky Lake County

PROPOSED BUDGET



BUDGET SUMMARY

The 2026 Budget summary with detailed notes will be posted online

The 2026 balanced budget was compiled based on the following

- ✓ Equipment replacement has been deferred
- ✓ The Road Plan is based on identified needs
- ✓ Service levels will remain the same as 2025
- ✓ Interest rates earned on funds are expected to decrease
- ✓ Increased training throughout the organization
- ✓ The addition of a contractor to provide Human Resources support in response to staff concerns vocalized in the 2025 operational review conducted by SAGE
- ✓ Current Union Contracts are in place for 2026 and provide an average of 4% Cost of Living increase
- ✓ 3% predicted increase in Property Tax Revenue



2026 MUNICIPAL BUDGET



	BUDGET	BUDGET
	2025	2026
Operating Revenue	17,759,353	18,296,046
Capital Funding	8,188,286	3,846,155
Total Revenue	25,947,639	22,142,201
Operating Expenses	17,055,418	17,568,721
Capital Expenses	10,936,521	6,571,912
Total Expenses	27,991,939	24,140,633
Net deficit	-2,044,300	-1,998,432
Remove Amortization	2,044,300	1,998,432
Cash Surplus (Deficit)	0	-0



OPERATIONS





OPERATING REVENUES

Operating Revenues

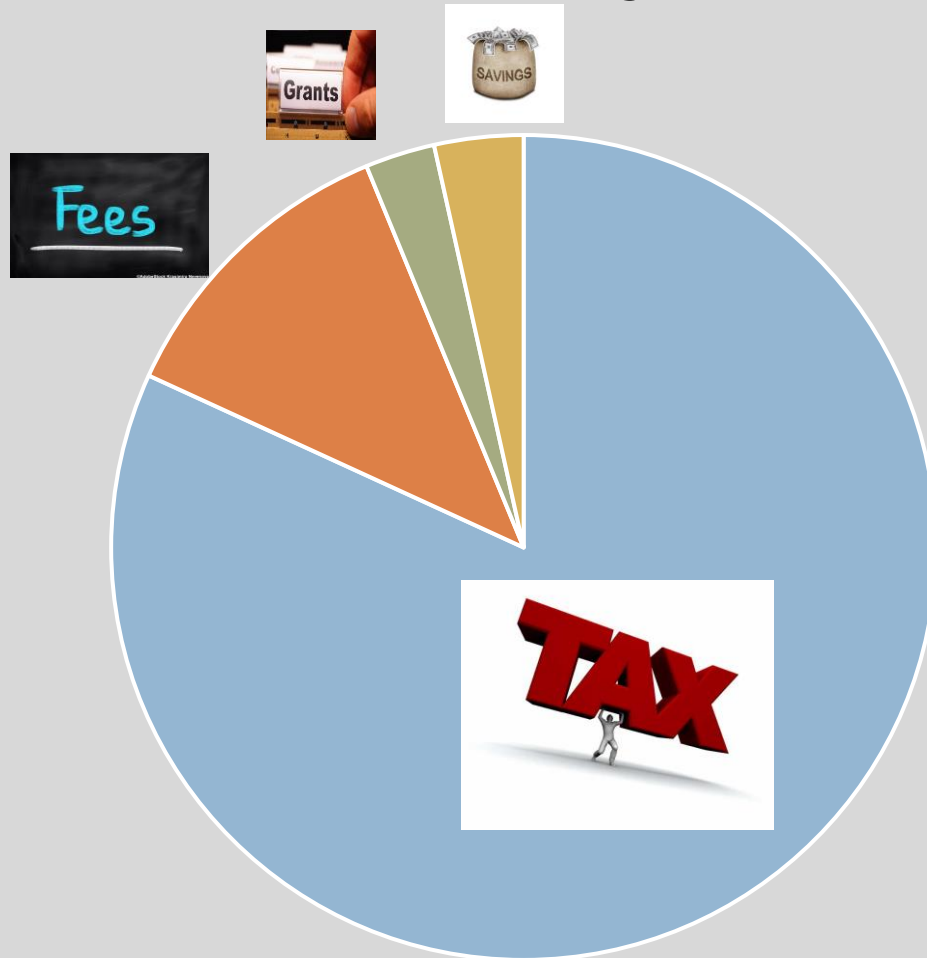
- Operating revenues will increase by \$536,693
 - Tax revenue will **increase by \$468,000**
 - User fees **increase by \$176,000**
 - Operating grants **decrease by \$86,000**
 - Transfers from Operating reserves **decrease by \$21,000**



	BUDGET 2025	BUDGET 2026	BUDGET Increase (Decrease)
OPERATING REVENUE			
Taxes			
Farmland & Residential	\$4,623,323	\$4,681,079	
Machinery & Equipment	\$1,435,878	\$1,353,302	
Non - Residential	\$1,296,877	\$1,581,373	
Linear	\$7,040,655	\$7,336,256	3%
Provincial Government	\$99,590	\$12,853	
Sewer Levy	\$9,625	\$9,275	
Other Income			
Well Drilling/Drill Rigs	\$1,000	\$0	-100%
Penalties	\$88,300	\$89,980	2%
User Fees and Sales of Goods	\$624,250	\$669,825	7%
Investment Income	\$693,498	\$600,000	-13%
Development Levies	\$84,500	\$90,500	7%
Licenses and Permits	\$210,500	\$213,500	1%
Sales to Other Governments	\$305,600	\$519,896	70%
Grants			
Provincial Conditional -			
Operating	\$594,257	\$508,207	-14%
CLC	\$130,000	\$130,000	0%
Transfer from Operating			
Reserve	\$521,500	\$500,000	-4%
TOTAL OPERATING			
REVENUE	\$17,759,353	\$18,296,046	3%

REVENUES

Where do County revenues come from?



Some revenues such as grants are **NOT** within our control

Some revenues such as taxes and fees are within our control

To help offset the need to increase tax revenue we can transfer from our reserves

User Fees include:

- ✓ Penalties
- ✓ License Fees
- ✓ Interest Revenue
- ✓ Costs recovered from other Governments
- ✓ Fees for services provided by Fire, Public Works, Agriculture, and Parks and Recreation
- ✓ Water sold

Operating Grants:

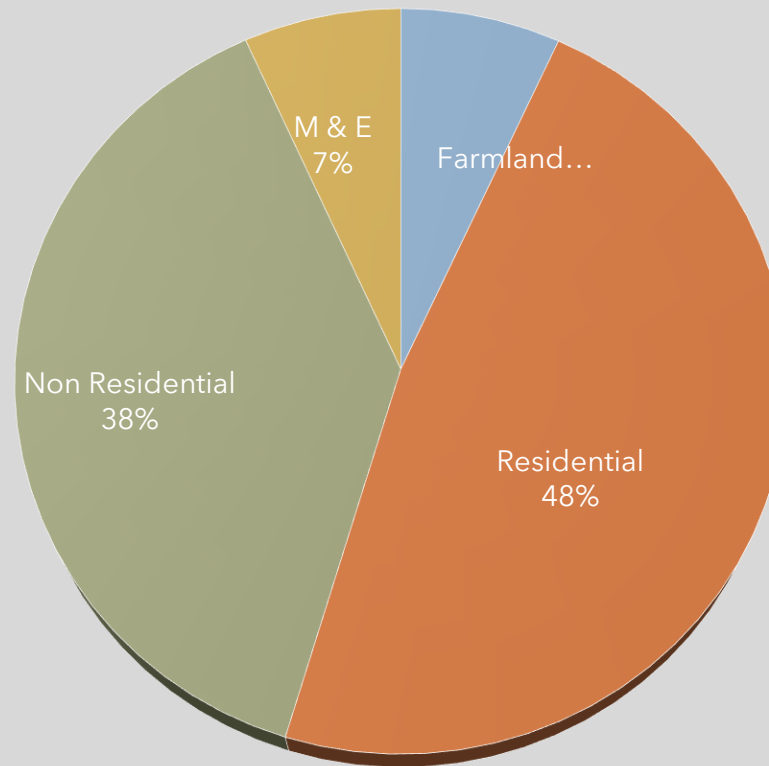
- ✓ Community Adult Learning
- ✓ Family and Community Social Services
- ✓ Agriculture Services Grant
- ✓ Local Government Fiscal Framework Operating Grant
- ✓ Canada Summer Jobs Grant

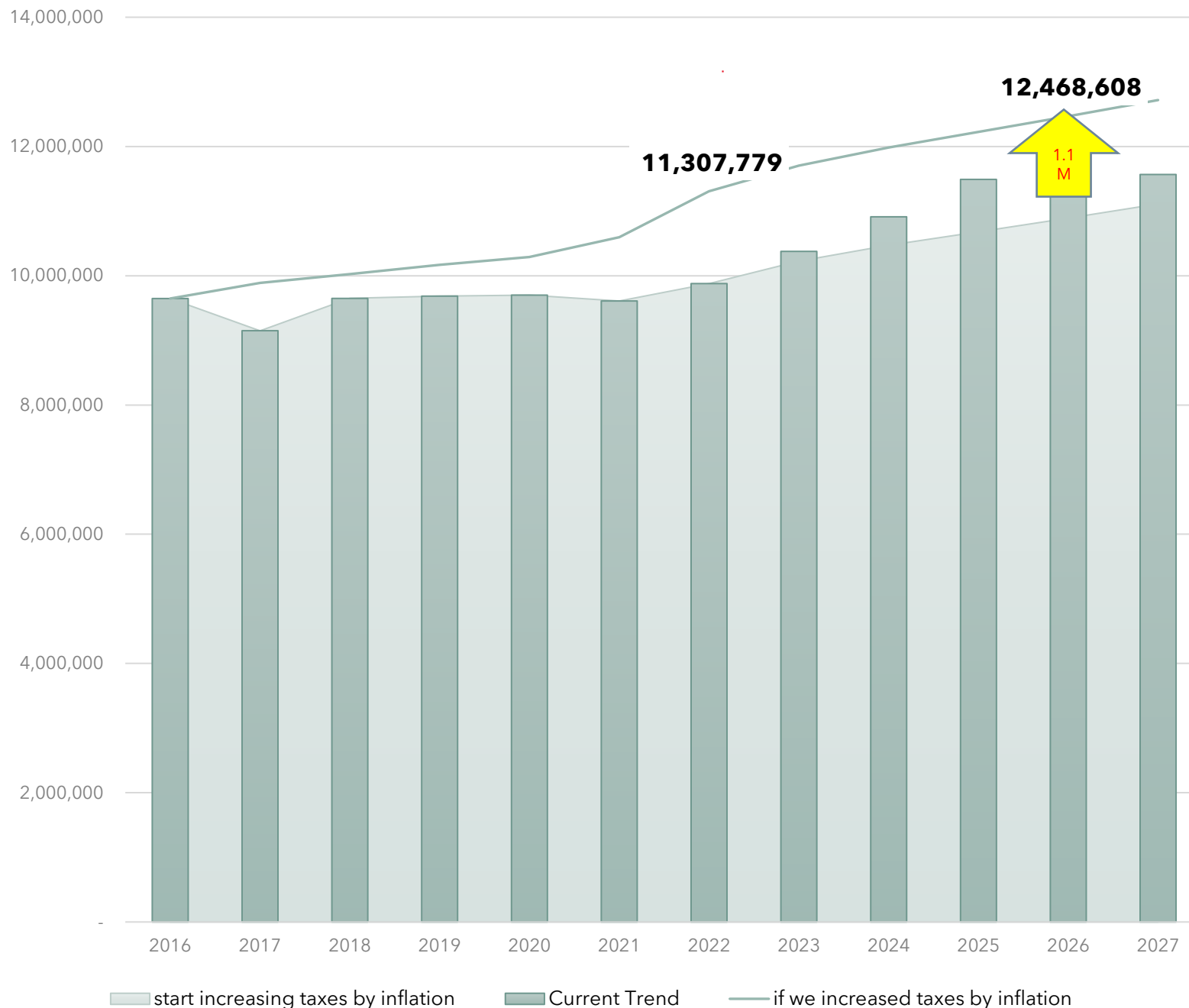


Property Taxes

The budget proposes tax revenue of \$14,964,863. This includes predicted requisitions of \$3,026,834

Smoky Lake County will receive \$11,938,030





Tax Revenues vs Inflation

- ❖ For many years, the policy of 0 tax increase created a gap between actual revenue and what tax revenue would have been if we followed inflation . **At 2022 the revenue lost per year was \$1.4 million.**
- ❖ Assessment increases from 2023 and 2025 helped to decrease the gap, however we are still behind inflation by \$1m per year.



OPERATING EXPENSES

OPERATING EXPENSES

	2025	2026	Increase (Decrease)	%
OPERATING EXPENSES				
Salaries, Wages, and Benefits				
Salaries & Wages	5,937,790	6,376,414	438,624	7%
Benefits	1,259,793	1,342,473	82,680	7%
WCB	85,000	86,700	1,700	2%
Other Wages	32,500	7,500	-25,000	-77%
Contracted and General Services				
Mileage	49,968	51,284	1,316	3%
Meals and Lodgings	88,280	85,643	-2,637	-3%
Membership & Conference Fees	61,435	69,840	8,405	14%
Freight, Express, Postage	44,900	45,485	585	1%
Telephone & Communication	90,900	93,847	2,947	3%
Training	125,300	194,706	69,406	55%
Advertising, Printing, Subscriptions	61,600	65,690	4,090	7%
Accounting & Auditing	35,000	35,000	0	0%
Legal Fees	20,000	20,500	500	3%
Assessor Fees	150,000	155,000	5,000	3%
Engineering Fees	90,143	112,740	22,597	25%
Other Consulting	67,000	71,000	4,000	6%
Computer Programing	159,575	163,131	3,556	2%
Insurance	272,950	296,072	23,122	8%
Consulting	247,400	236,800	-10,600	-4%
Contractor	58,000	274,100	216,100	373%
Fire Protection	116,500	104,297	-12,203	-10%
Gravel Hauling	180,000	183,600	3,600	2%
Repairs & Maintenance	236,850	241,966	5,116	2%
Rent & Lease	125,700	158,222	32,522	26%
Tipping Fees	51,600	49,048	-2,552	-5%
Water Commission Fees	50,330	65,800	15,470	31%
Policing	190,000	193,000	3,000	2%
Other Services	212,050	204,699	-7,351	-3%

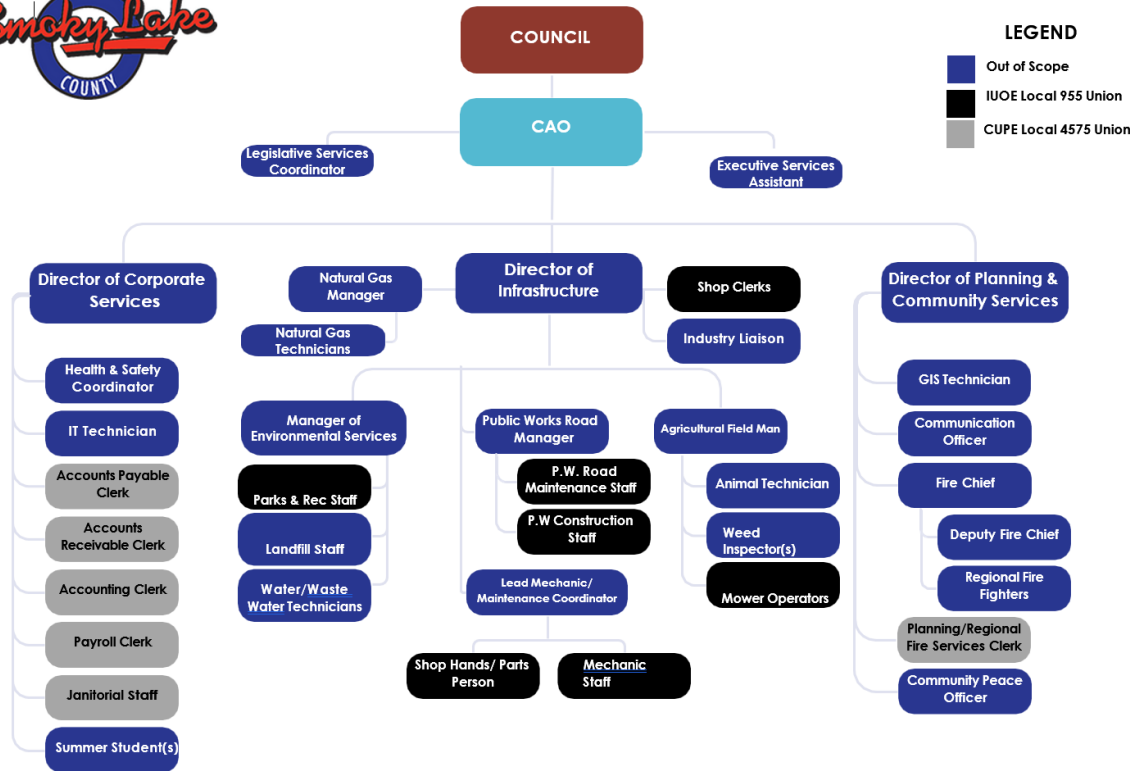
	2025	2026	Increase (Decrease)
OPERATING EXPENSES			
Materials, Goods, and Utilities			
Office/Food/Janitorial Supplies	98,080	98,488	408
Fuel/Parts/ Etc	1,544,453	1,605,096	60,643
Reallocate Road Projects To Capital	-1,999,794	-2,381,361	-381,567
Gravel	490,000	499,800	9,800
Chemicals	75,000	76,500	1,500
Computer Supplies	52,650	46,600	-6,050
Utilities	223,749	211,663	-12,086
Employee Recognition	29,500	51,000	21,500
Ashphalt/Oil/Calcium/Salt	635,000	647,700	12,700
Culverts	70,000	71,400	1,400
Equipment & Vehicle Supplies	20,000	18,500	-1,500
Materials & Supplies	39,350	41,700	2,350
Signs	25,700	26,500	800
Other General Supplies	120,550	154,750	34,200
Transfers to Local Boards & Agencies	370,963	381,503	10,540
Write Offs	108,597	3,060	-105,537
Bank Charges & Interest	5,900	6,000	100
Requisitions	2,967,484	3,026,834	59,350
Contingency	33,372	0	-33,372
Amortization	2,044,300	1,998,432	-45,868
Total Operation Expenses	17,055,418	17,568,721	513,303

OPERATING EXPENSES

**For the first time since 2022,
operating expenses will ncrease
by \$513,303 (3%)**

SALARIES AND WAGES

- Salaries and wages make up over 40% of operational expenses
- Changes in staff costs have a significant impact on the budget.
- The new organizational structure provides a decrease in payroll costs (next slide)
- Union contracts provide average of 4% increase in 2026
- Benefits are expected to increase by 7%
- The new Regional Fire Program requires 2 new Firefighters (approx. \$130,000)
- The remainder of the increase (\$65,000) is a combination of incremental increases and overtime budgeted



New Positions:

Director of Corporate Services
 Director of Infrastructure
 Director of Planning & Development
 Fire/Planning Clerk

Positions Removed:

Ass't CAO
 Finance Manager
 Planning and Development Manager
 Planning Technician
 Assistant Agricultural Fieldman

Payroll Costs

- In 2025 Council approved a new organizational chart.
- The transition from a flat manager model to a director model aligns the County with current best practices.
- It improves leadership capacity and oversight by creating a more balanced distribution of workload.
- The Organizational Chart can be found under Policy 01-03 Organization Structure

Operation Budget 2026 Department Summary

Tax

	BUDGET 2025	BUDGET 2026
OPERATING REVENUE		
Taxes		
Farmland & Residential	\$4,623,323	\$4,681,079
Machinery & Equipment	1,435,878	1,353,302
Non - Residential	1,296,877	1,581,373
Linear	7,040,655	7,336,256
Provincial Government	99,590	12,853
	14,496,323	14,964,863
Less Requisitions		
SL Foundation	554,615	565,707
Alberta School	2,320,346	2,366,753
Lakeland School	69,154	70,537
DIP	23,369	23,836
	2,967,484	3,026,833
Net Municipal Taxes	11,528,839	11,938,030

- The budget is estimating a 3% increase in total tax revenue.
- This will be made up partially of assessment growth and a small tax increase.



Operation Budget 2026 Department Summary

Council

Council Department expenses include salary, benefits, expenses, and computer supplies.

Expenses are tracked per Councillor and are reported on the financial statements

- The budget for council will decrease from \$523,751 to **\$510.247**

	2025	2026	Increase (Decrease)
OPERATING EXPENSES			
Salaries, Wages, and Benefits			
Salaries & Wages	\$346,298	340,339	-5,959
Benefits	86,930	85,085	-1,845
Contracted and General Services			0
Mileage	34,968	34,968	0
Meals and Lodgings	23,770	23,770	0
Membership & Conference Fees	15,185	15,185	0
Telephone & Communication	6,100	7,400	1,300
Other Services	1,500	1,500	0
Materials, Goods, and Utilities		0	0
Office/Food/Janitorial Supplies	3,000	1,000	-2,000
Computer Supplies	6,000	1,000	-5,000
	<u>523,751</u>	<u>510,247</u>	<u>-13,504</u>



Operation Budget 2026 Department Summary

Administration

Administration Department expenses include the revenues and costs relating to the Finance, IT, and Administration activities of the County.



New 2026 initiatives:

- ✓ The addition of a contractor to provide Human Resources support in response to staff concerns vocalized in the 2025 operational review conducted by SAGE
- ✓ A Strategic Plan will be developed in 2026
- ✓ A new Records Management Initiative will begin in 2026



	BUDGET 2025	BUDGET 2026	Increase (Decrease)
OPERATING REVENUE			
Other Income	\$887,698	\$808,685	-79,013
Sales to Other Governments	78,000	78,000	0
Grants	120,604	120,604	0
Transfer from Operating Reserve	521,500	400,000	-121,500
TOTAL OPERATING REVENUE	1,607,802	1,407,289	-200,513
OPERATING EXPENSES			
Salaries, Wages, and Benefits	473,886	497,862	23,976
Contracted and General Services	495,100	603,840	108,740
Materials, Goods, and Utilities	150,981	117,609	-33,372
Amortization		0	0
	1,119,967	1,219,311	99,344
Total Operations	-487,835	-187,978	299,857

Operation Budget 2026 Department Summary

Communications

Communication Department expenses include the costs relating to internal and external communications

	BUDGET 2025	BUDGET 2026	Increase (Decrease)
OPERATING EXPENSES			
Salaries, Wages, and Benefits	\$104,275	\$106,230	\$1,955
Contracted and General Services	28,620	28,975	\$355
Materials, Goods, and Utilities	100	250	150
Total Operations	265,990	270,910	4,920

GIS

GIS expenses include the costs relating to the management of the GIS system

	BUDGET 2025	BUDGET 2026	Increase (Decrease)
OPERATING EXPENSES			
Salaries, Wages, and Benefits	\$124,129	\$125,720	\$1,591
Contracted and General Services	149,050	158,483	9,433
Materials, Goods, and Utilities	2,000	2,400	400
Total Operations	275,179	286,603	11,424



Operation Budget 2026 Department Summary

Intergovernmental Relations

This Department's expenses include costs for inter governmental meetings, elections, promotional items, as well as contributions or grants to organizations

\$10,000 allocated to new Community Capital Grant Program

	2025	2026	Increase (Decrease)
OPERATING REVENUE			
User Fees and Sales of Goods	\$500	\$500	0
TOTAL OPERATING REVENUE	500	500	0
OPERATING EXPENSES			
Salaries, Wages, and Benefits	25000		-25,000
Contracted and General Services	11,500	3,500	-8,000
Materials, Goods, and Utilities	11,500	11,000	-500
Transfers to Local Boards & Agencies	30,000	40,000	10,000
Total Operations	78,000	54,500	-23,500



Operation Budget 2026 Department Summary

Protective Services

Protective Services includes the revenues and costs relating to policing, disaster preparedness, fire, and bylaw

	2025 Budget	2026 Budget	% Increase
Policing	\$190,000.00	\$193,000.00	2%
Regional Fire Services	\$814,724.00	\$793,491.68	-3%
Disaster	\$4,300.00	\$4,300.00	0%
Bylaw	\$201,209.00	\$201,209.00	0%
	<u>\$1,210,233.00</u>	<u>\$1,192,000.68</u>	<u>-2%</u>

2026:

- ✓ **The Policing budget is for the funds that Smoky Lake County is required to contribute to the Provincial Policing program**
- ✓ **2026 will be the first year operating under the new Regional Fire Program**
 - ✓ **The budget includes a part time clerk and 2 full time firefighters**
 - ✓ **It also includes revenue from Vilna, Waskatenau and the Town of Smoky Lake for their portion**
- ✓ **New revenues from tickets issued through the Peace Officer Program**



Operation Budget 2026 Department Summary

Public Works

Public Works includes the revenues and costs relating to roads, bridges, sidewalks, etc.

	2025	2026	Increase (Decrease)
OPERATING REVENUE			
Other Income			
User Fees and Sales of Goods	230,000	234,900	4,900
Licenses and Permits	10,000	13,000	3,000
Transfer from reserve		100,000	100,000
TOTAL OPERATING REVENUE	240,000	347,900	107,900
OPERATING EXPENSES			
Salaries, Wages, and Benefits	3,883,671	4,182,952	299,281
Contracted and General Services	716,168	831,780	115,612
Materials, Goods, and Utilities	789,556	441,071	-348,485
Write Offs		0	0
Amortization	1,600,000	1,539,400	-60,600
	6,989,395	6,995,202	5,807
Total Operations	6,749,395	6,647,302	1

- **The Aggregate License Reserve will be used to offset maintenance costs for the haul roads**
- **The Department has worked to hold cost increases to a minimum**



Operation Budget 2026 Department Summary

Environmental Services provides

- ✓ Water distribution to Warspite and the truck fills
- ✓ Sewer in Warspite and Bellis
- ✓ Spedden and Smoky Lake Landfill
- ✓ Bellis, Waskatenau (50%) and Vilna (50%) transfer sites
- ✓ Rural mini transfer sites

	2025 Budget	2026 Budget	% Increase
Water	\$483,935.00	\$516,689.34	7%
Sewer	\$90,120.00	\$93,517.00	4%
Waste	\$524,274.00	\$681,925.90	30%
	<u>\$1,098,329.00</u>	<u>\$1,292,132.24</u>	<u>18%</u>

New for 2026:
Waste Hauling is now contracted out to Smoky Lake Waste and Recycle Ltd.
The County will no longer have a garbage truck which will provide long term cost savings



Operation Budget 2026 Department Summary

Family and Community Social Services

○ The net cost is \$23,327

- ✓ Family School Liaison Program
- ✓ Donations to local qualifying programs



Operation Budget 2026 Department Summary

Planning Services

Planning services provide building & development permits, compliance certificates, etc.

The department ensures there are Inter-municipal Development plans and Inter-municipal Collaboration Frameworks with all neighboring municipalities.

	2025	2026	Increase (Decrease)
OPERATING REVENUE			
Development Levies	\$84,500	\$90,500	\$6,000
Grants	99,900	0	-\$99,900
TOTAL OPERATING REVENUE	184,400	90,500	-\$93,900
OPERATING EXPENSES			
Salaries, Wages, and Benefits	174,703	188,294	\$13,591
Contracted and General Services	217,020	118,825	-\$98,195
Materials, Goods, and Utilities	3150	500	-\$2,650
TOTAL EXPENSES	394,873	307,619	\$87,254
Total Operations	210,473	217,119	\$6,646



Operation Budget 2026 Department Summary

Agricultural Services Board

ASB provides pest control, weed inspection/spraying, roadside mowing, and support to the local agricultural industry.

	2025	2026	Increase (Decrease)
OPERATING REVENUE			
Licenses and Permits	\$500	\$500	\$0
Grants	166,247	184,997	\$18,750
TOTAL OPERATING REVENUE	166,747	185,497	\$18,750
OPERATING EXPENSES			
Salaries, Wages, and Benefits	466,846	496,776	\$29,930
Contracted and General Services	144,070	129,270	-\$14,800
Materials, Goods, and Utilities	196,070	198,720	\$2,650
Amortization	61,000	\$61,000	\$0
	867,986	885,766	\$17,780
Total Operations	701,239	700,269	-\$970

The Budget is based on the following plan which is still under consideration:

- ✓ Contribute \$55,000 to Lara to provide all extension work
- ✓ The Agricultural Fieldman will be the only administration position
- ✓ 2 Weed Inspectors and 3 Mowers (seasonal)
- ✓ 1 Trapper



Operation Budget 2026 Department Summary

Economic Development Services

Economic Development includes

- ✓ 14,000 Funding for county specific County economic development programs and advertising
- ✓ \$14,700 for Doctor recruitment and retention
- ✓ \$0 for the Regional Community Development Committee as it has been inactive

- The net cost of Economic Development is \$33,701



Operation Budget 2026 Department Summary

Recreation and Culture Services

Parks and Recreation have increased the budget for some improvement projects in 2026:

- ✓ New concrete slabs for boat launches
- ✓ New sand for playgrounds
- ✓ More recycle bins
- ✓ Picnic Tables

	2025 Budget	2026 Budget	% Increase
Heritage	\$37,244.00	\$37,200.00	0%
Northern Lights Library	\$27,540.00	\$27,540.00	0%
Contribution to Agricultural Societies	\$119,000.00	\$119,000.00	0%
Parks and Recreation	\$304,233.00	\$329,190.00	8%
	<u>\$488,017.00</u>	<u>\$512,930.00</u>	<u>5%</u>



Operation Budget 2026 Department Summary

Natural Gas Services


Distribute natural gas to County and Vilna Residents. The department also supplies odorant and compressed natural gas to other gas co-ops.

The Gas department operates financially independent of Smoky Lake County.

- Natural Gas Department is self funding therefore the net cost is \$0.00



	2025	2026	Change %
Operations			
Administration	881,326	861,503	-2%
Distribution	-630,526	-728,303	16%
Oderant	-125,800	-102,200	-19%
Total Operations	125,000	31,000	-75%
Capital			
Capital Funding			
Sale of Capital Assets	0	0	
Provincial Capital Grants	0	0	
Transfer from Reserve	169,000	196,000	16%
Capital Funding	169,000	196,000	16%
Capital Expenses			
Buildings & Land	0	150,000	
Transfer to Reserve	120,000	130,000	8%
Equipment	129,000	86,000	-33%
Vehicles	40,000	40,000	0%
Capital Expenses	289,000	406,000	40%
Total Capital	120,000	210,000	75%
Net Loss	245,000	241,000	
Remove Amortization	245,000	241,000	
Adjusted Surplus (Deficit)	0	0	



THE NATURAL GAS
BUDGET IS
COMMUNICATED
SEPARATELY
BECAUSE IT IS NOT
FUNDED THROUGH
TAX REVENUE



CAPITAL

The Capital budget is made up of the Bridge budget, Road Plan, and Capital replacement budget.



2026 Capital Budget Details

To balance the budget without increasing taxes further, proposed capital purchases have been deferred, will be leased, or are being funded from reserves.

	2025	2026	Increase (Decrease)
Capital Funding			
Sale of Capital Assets	456,000	435,672	
Provincial Capital Grants	5,960,495	2,774,005	
Transfer from Reserve	1,771,791	636,478	
Capital Funding	<u>8,188,286</u>	<u>3,846,155</u>	
Capital Expenses			
Buildings & Land	40,000	0	
Transfer to Reserve	326,000	1,156,150	
Land Improvements	12,000	238,400	
Engineering Structures	8,253,521	4,354,361	
Equipment	1,801,000	68,001	
Vehicles	504,000	755,000	
	<u>10,936,521</u>	<u>6,571,912</u>	
Total Capital	-2,748,235	-2,725,757	22,478



2026 Capital Budget Details

- We have applied for funding for 13 bridges for 2026. We will receive notification in Summer 2026 if any are approved.
- The budget includes the rehabilitation/replacement of 2 bridges that we received approval for in 2025
 - The STIP grant funds 75% of the cost
 - In addition, the Canada Community Building Fund of \$194,000 will be allocated
- Tax revenue of \$298,995 is needed to cover our portion

BRIDGES

	2025	2026
Capital Funding		
Provincial Capital Grants	4,754,495	1,674,005
Transfer from Reserve	1,052,035	0
Capital Funding	<u>5,806,530</u>	<u>1,674,005</u>
Capital Expenses		
Engineering Structures	6,233,727	1,973,000
	<u>6,233,727</u>	<u>1,973,000</u>
Funded from Operations	427,197	298,995

- ✓ BF01772 Range Road 153 south of Township 584
- ✓ BF06788 Range Road 151 south of Township 590



Capital Budget 2026 Road Plan

Road Plan Cost \$2,381,361

is funded by the Local Government Fiscal Framework grant,, Aggregate License Revenue, and Tax Revenue

GRAVELLING					
Mile per Division	Code	Proposed Miles	Proposed Gravel	Estimate Costs	Funding
144	PW45	40.5	6,798.50	\$ 218,848.50	RTG
218.5	PW46	83.5	13,615.00	\$ 367,605.00	RTG
159.5	PW47	41.5	6,675.50	\$ 166,887.50	RTG
167	PW48	52.5	8,360.50	\$ 200,652.00	RTG
219	PW49	70	11,168.00	\$ 290,368.00	RTG
908		288.0	46,617.5	\$ 1,244,361.00	
Contingency:			5,000.00	\$ 125,000.00	
Total			51,617.50	\$ 1,369,361.00	
Total			\$ 51,617.50	\$ 1,369,361.00	Unbudgeted- Cost of gravel only



Road Projects

OIL TREATMENT/PAVING						
Project Name	Code	# Days	Length/Miles	Res #'s	Estimate Costs	Funding
RR 174 between Twp 612- Twp 613A	P2614	3	1.5		\$ 200,000.00	MSI/MO
RR 180 North of 594	P2615	3	0.5		\$ 65,000.00	MSI/MO
		3		Total	\$ 265,000.00	
REHABILITATION						
Project Name	Code	# Days	Length/Miles	Res #'s	Estimate Costs	Funding
Twp 602 between RR 170A- RR 165A	R2613	3	1		\$ 30,000.00	MSI/MO
		3		Total	\$ 30,000.00	
MG30 BASE STABILIZATION						
Project Name	Code	# Days	Length/Miles	Res #'s	Estimate Costs	Funding
Twp 620 between RR 135- RR 142	MG2611	5	3		\$ 80,000.00	MSI/MO
RR 130 between Twp 602- Twp 611A	MG2621	6	5.5		\$ 110,000.00	
RR 133 between TWP 620- TWP 621	MG2631	2	1.25		\$ 28,000.00	MSI/MO
Twp 612 between RR 174- RR 174A	MG2614	1	0.5		\$ 14,000.00	MSI/MO
Twp 612 between RR 174A- RR 180	MG2615	2	1.5		\$ 30,000.00	MSI/MO
RR 180 between Twp 612A- Twp 614	MG2625	2	1.5		\$ 30,000.00	MSI/MO
Twp 604 between RR 181- RR 183	MG2635	5	3		\$ 80,000.00	MSI/MO
		23		Total	\$ 372,000.00	
CONSTRUCTION						
Project Name	Code	# Days	Length/Miles	Res #'s	Estimate Costs	Funding
Twp 584 between Hwy 855- RR 172	C2613	16	2		\$ 140,000.00	MSI/MO
RR 124 between Twp 602- Twp 603A	C2611	14	1.5		\$ 120,000.00	MSI/MO
		30		Total	\$ 260,000.00	
MG HAUL ROADS-PW57						
Project Name	Code	# Days	Length/Miles	Res #'s	Estimate Costs	Funding
Twp 584 between RR 172- RR 165	MG2613	3	3.5		\$ 85,000.00	Aggregate Reserve
		3		Total	\$ 85,000.00	

2026 Capital Detail

Items removed from original proposal:

- Transfers to reserves for future capital purchases
- Replacement of a Sanding Truck



Dept		Budget 2026	SALE	RESERVE	TAX REVENUE
ADM	AGGREGATE LICENSE REV TO RESERVE	200,000			200,000
FIRE	REGIONAL CAPITAL RESERVE	189,150	42,672	146,478	-
PW	GRADER RESERVE REPLACEMENT	740,000	140,000		600,000
PW	REPLACE SERVICE TRUCK 110 with used	160,000	13,000		147,000
PW	REPLACE KENWORTH T800 180 winch truck	395,000	45,000	350,000	-
PW	REPLACE 170 GRAVEL TRUCK with slightly used	200,000	40,000		160,000
PW	AC RECHARGE MACHINE	11,300			11,300
PW	GRAVEL SALES TO RESERVE	27,000			27,000
P& R	FROM PREV YEARS :MONS LAKE BEACH/EROSION	20,000		20,000	-
P& R	FROM PREV YEARS: EMERGENCY BOAT LAUNCHES	58,000		58,000	-
P& R	FLOATING DOCK	15,500			15,500
P& R	PLAYGROUND	110,000	55,000	55,000	-
P& R	OUTHOUSES IN HANMORE 2026	8,400			8,400
P& R	BEAR PROOF BINS x 4	8,701			8,701
P& R	BIRCHLAND RESORTS STAIRS	6,500			6,500
P& R	BOUYES FOR HANMORE AND MONS	8,000			8,000
P & R	MOWER X 2 reduced to 1	26,000			26,000
WATER	CREDIT CARD TERMINALS	22,000		22,000	-
WATER	RESERVE FOR SEWER				-
PLN	HISTORIC DESIGNATION PLAQUE	12,000			12,000
CAPITAL TOTAL		2,217,551	335,672	651,478	1,230,401

Restricted Surplus Accounts are Reserves set aside for specific future needs

We will transfer \$836,478 from reserves, to fund Capital

Restricted Surplus		2025	2026	Target as per policy	Target description
Municipal Reserve	Funds collected in lieu of subdivision natural reserve	52,422	52,422	n/a	n/a
Municipal Carry Forward				n/a	n/a
General Operating	Reserves not allocated to projects as well as reserves carried forward to the next year - funding source property taxes and fees	1,476,689	1,126,689	896,633	5% of previous years operating expenses
General Capital	Primarily for specific purchases and projects - funding source property taxes and fees	854,362	771,362	778,676	n/a
Building Reserve	Building repairs & rehabilitation - funding source property taxes and fees	1,189,721	1,189,721	1,189,721	n/a
Fire	For County Fire equipment replacement and fire emergencies - funding source property taxes and fees	1,738,651	1,682,894	1,682,894	n/a
Regional Fire	For Regional Fire equipment replacement and fire emergencies - funding source property taxes and fees	0	189,150	189,150	5% of the budgeted expenditures on the next five years capital plan
Landfill	For waste equipment and landfill improvements - funding source property taxes and fees	399,160	399,160	628,355	Asset retirement obligations for the landfills plus planned capital replacement and projects
Transportation	For specific public works projects and equipment - funding source property taxes and fees	349,853	349,853	361,847	5% of the budgeted expenditures on the next five years capital plan
Road Development	For roads damaged by natural resource extraction - funding source aggregate license fee	1,730,178	1,745,178	1,745,178	n/a
Gravel Pit Reclamation	For the reclamation of gravel pits - funding source gravel sales	465,011	478,011	478,011	The amount of the asset retirement obligation as per audited financial statements
Gravel Pit Development	For the development of new gravel pits - funding source gravel sales	146,533	160,533	160,533	n/a
Connectivity	For the development or improvement of internet services - funding source was the sale of CCI shares in 2020	476,523	476,523	476,523	n/a
Street Sweeper	For the replacement of a regional street sweeper - funding source - fees charged for street sweeping services	80,480	80,480	80,480	
Water	For water projects - funding source property taxes and fees	260,559	260,559	230,300	5% of the Cost of Water Infrastructure Asses as per financial reports plus the cost of capital projects for the next five years
Sewer/Lagoon Reserve	For sewer projects - funding source property taxes and fees		5,000	43,849	5% of the cost of Sewer infrastructure asset as per financial reports plus the cost of capital projects for the next Five years
Agriculture Services	For Agricultural Equipment replacement - funding source property taxes	117,000	117,000	75,000	25% of the value of the next 5 years Ag Services Capital Budget
Gas Reserve	For natural gas projects - funding source gas, odorant.	2,275,421	2,087,421	1,098,928	50% of the value of the next 5 years Natural Gas Capital Replacment Plan
Total Reserves		11,612,563	11,171,956	10,116,078	





WE HAVE BALANCED THE 2026 BUDGET .
COUNCIL AND ADMINISTRATION CONTINUE TO
EXPLORE LONG TERM SUSTAINABLE
SOLUTIONS TO FUND CAPITAL NEEDS



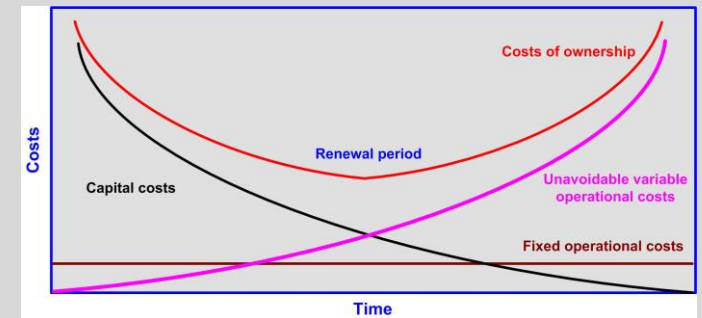
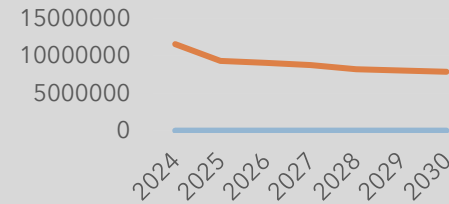
Looking to the future

We need to understand how decisions today may affect future financial sustainability

Using reserves can deplete our ability to meet future needs. This year we have substantially reduced the amount we are withdrawing, however we also put off replacing equipment.

Cutting all capital purchases will increase maintenance costs throughout the future. We will need to have a strategy to identify how we will eventually replace equipment

Increasing taxes at the level that is needed to fund the Capital needs going forward would increase tax property taxes by an unacceptable amount.



- ✓ A tax incentive has been created to encourage future business development
- ✓ A Small Business tax rate is in place to encourage small businesses within the County
- ✓ Council is minimizing tax increases

To be sustainable we need to find new revenue and consider changing service levels



QUESTIONS